

## ADDITIONAL RESOURCES

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### **Keeping It in Reserve: Grantmaking for a Rainy Day**

**By Hilda H. Polanco and John Summers**

<https://nonprofitquarterly.org/2017/03/16/non-profit-rainy-day-grant-making-keeping-it-in-reserve/>

This article from the Nonprofit Quarterly's spring 2016 edition, highlights grantmaking that looks to strengthen the financial position of grantees by providing funding for financial reserves and liquidity.

### **How to Think Differently About Your Money: Capital Explored**

**By Hilda H. Polanco and Dipty Jain**

<https://nonprofitquarterly.org/2017/04/12/think-differently-money-capital-explored/>

This article from the Nonprofit Quarterly's spring 2017 edition, discusses the sources of capital, the different purposes, and ways to report on it.

### **The Benefits of Multiyear Grantmaking: A Funder's Perspective**

**By Sandy Edwards, former Associate Director of the Jim Joseph Foundation**

<http://pndblog.typepad.com/pndblog/2013/01/the-benefits-of-multiyear-grantmaking.html>

In this January, 2013, article from the Foundation Center's Philantopic blog, Sandy Edwards reflects on Jim Joseph Foundation's evolution in their grantmaking strategy to focus on multiyear grantmaking.

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### Financial Management Workshop Series

Hosted by Northern California Grantmakers

#### **Charting a Course toward Financial Resilience: Building the Planning Muscle** **February 28, 2018**

In uncertain times, it's important for nonprofit organizations to plan for contingencies and anticipate both short- and long-term needs. Financial planning, which ranges from annual budgeting to multi-year projections, is about connecting programmatic goals to resource decisions. And while a strong financial planning function is critical, many organizations struggle to assess and refine strategy on an ongoing and "adaptive" basis. In this session, we will explore the skills and tools nonprofits must develop if they are to build their financial planning "muscle" and how funders can support them in this process.

#### **Resources for Financial Resilience: Human and Financial Capital** **May 3, 2018**

A nonprofit with adequate financial resources not only raises enough revenue to cover core operating expenses, but also maintains funds in reserve to buffer the organization against future uncertainty. In this session, we will explore the importance of the right mix of financial resources in ensuring financial resilience, as well as the critical role of another resource key to a nonprofit's success: its people. Organizations that have a well-balanced leadership team with diverse perspectives and skillsets are at a distinct advantage from a resilience standpoint. We will explore what a successful leadership team looks like and how funders can support their grantees in developing leadership capacity, especially in the finance realm.

#### **Crafting the Grant for the Long-term** **June 5, 2018**

What does it take for a nonprofit to move from surviving to thriving? And, what kind of support can funders provide to meaningfully shift the trajectory of an organization? To most effectively deploy the right types of grants (capacity, operating, and infusions of capital – alongside project and program grants) funders must understand the intersection of strategy, financial health, and the needs of the whole enterprise when crafting grants. In this interactive, case-based session, we will profile several foundation approaches to leveraging the right kinds of grants at the right times to create platforms for increasing grantee capacity to deliver well on mission and strategy. The session will showcase a panel of funders who will share stories of working with grantees to build their financial resilience.